

Ideas are fragile.

Without proper encouragement they are lost, never to be realized.

At IceBox, we partner with clients to help them nurture and develop ideas into well-planned, creative, and responsibly engineered products.

OUR SERVICES

PLANNING

Creative management consulting

New product development

Innovation consulting

Design consulting

Content and digital strategy

Concept development and direction

Analytics and measurement

User and market research

Usability testing

CREATING

Marketing systems and programs

Brand building and implementation

Product and service design

Information architecture

Interface design

Multi-screen design

E-mail marketing

Video direction and production

Print design and production

ENGINEERING

Prototyping

Front-end development

LAMP stack back-end solutions

API/services layer definiton and integration

E-mail marketing development and delivery

Workflow automation

Variable data document creation

Ongoing hosting of IceBox-built solutions

The result — ideas made solid.

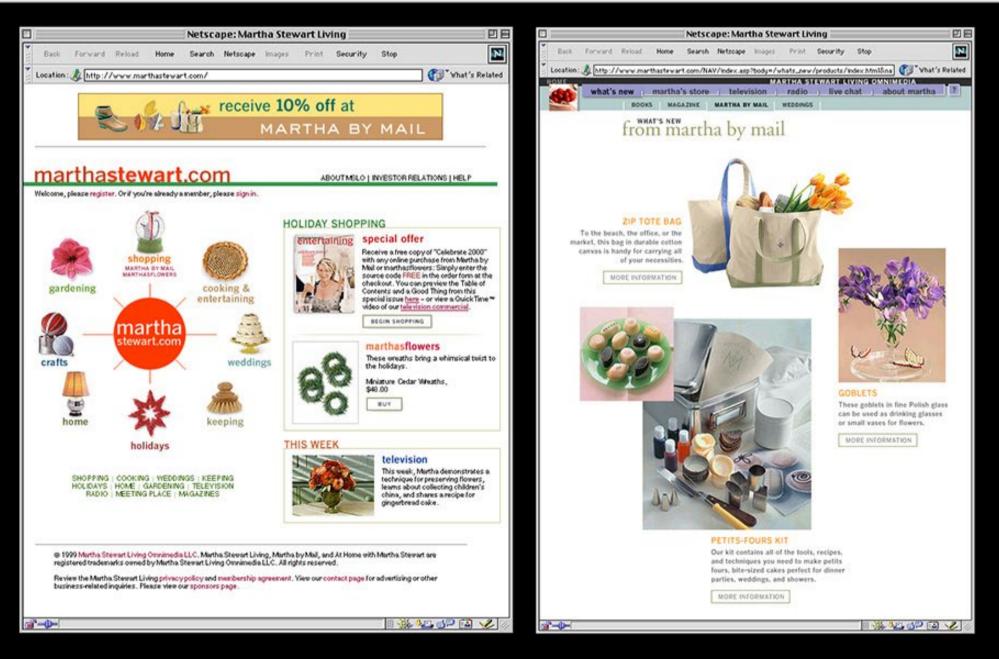




Interactive 4Cs Diamond Guide and De Beers' Diamond Information Center Site

2000 redesigned web presence reflecting the look and feel of De Beers' new global marketing efforts. This design was translated into fourteen foreign language markets.







marthastewart.com

clockwise from top: Martha Stewart Living Millinneum issue companion site, monthly "Good thing" page, and marthastewart.com IPO homepage (1999–2000).



Create a brilliant retirement program

Innovative minds explore. They naturally wonder "what if?" For example, what if your retirement program could be everything you imagine? That's the immense potential of the *Lincoln Alliance*® program.

Innovative minds appreciate its open architecture design flexibility, one-on-one retirement planning guidance, recordkeeping capabilities, and ease of conversion and implementation.

Scores of America's largest and most respected employers have discovered how the *Lincoln Alliance*® program can help them achieve their vision of retirement benefits. You can, too.

Imagine the possibilities.



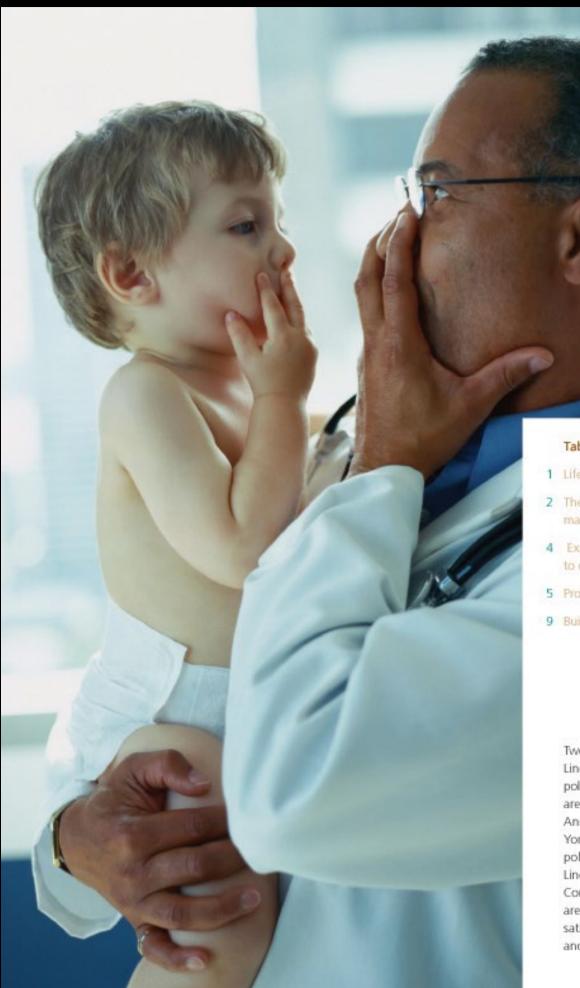


Table of contents

- 1 Life is beautiful
- 2 The future is what you make of life today
- 4 Expect the best of what life has to offer you and your business
- 5 Profiles
- 9 Build life's successes

Two separate companies issue Lincoln universal life insurance policies. New York policies are issued by Lincoln Life & Annuity Company of New York. For all other states, policies are issued by The Lincoln National Life Insurance Company. These companies are separately responsible for satisfying their own financial and contractual obligations.

Plan to succeed in business and in life. You're building your dream. Your destiny is what you make of it. You're a business owner who works hard and builds toward a better future for your company and your family. The success of your business will impact your personal aspirations. Your entrepreneurial spirit drives you to live life to the fullest, and that presents many opportunities and challenges.

As a business owner, you know that you need to establish a strategy to reach your goals. The first step toward achievement is to analyze the situation at hand.

Consider what's important to you as a business owner:

- · Having a strategy in place that will protect · Being assured that my loved ones will inherit my business investment
- Knowing that my business can carry on should I, my co-owner, or any essential employee die
- Building a long-term financial reserve that could help with my retirement or any unforeseen financial needs

Now, think of what really matters to you from a personal perspective:

- what I've worked so hard for over the years
- · Having the financial ability to retire
- . Knowing that my family will be protected should I die or become unable to work
- · Finding a buyer for my business should I decide to sell
- · Getting a fair market value for my company if it is sold

Lincoln universal life insurance can help you achieve what's important in life with the confidence that your business, your family, and your objectives are protected.







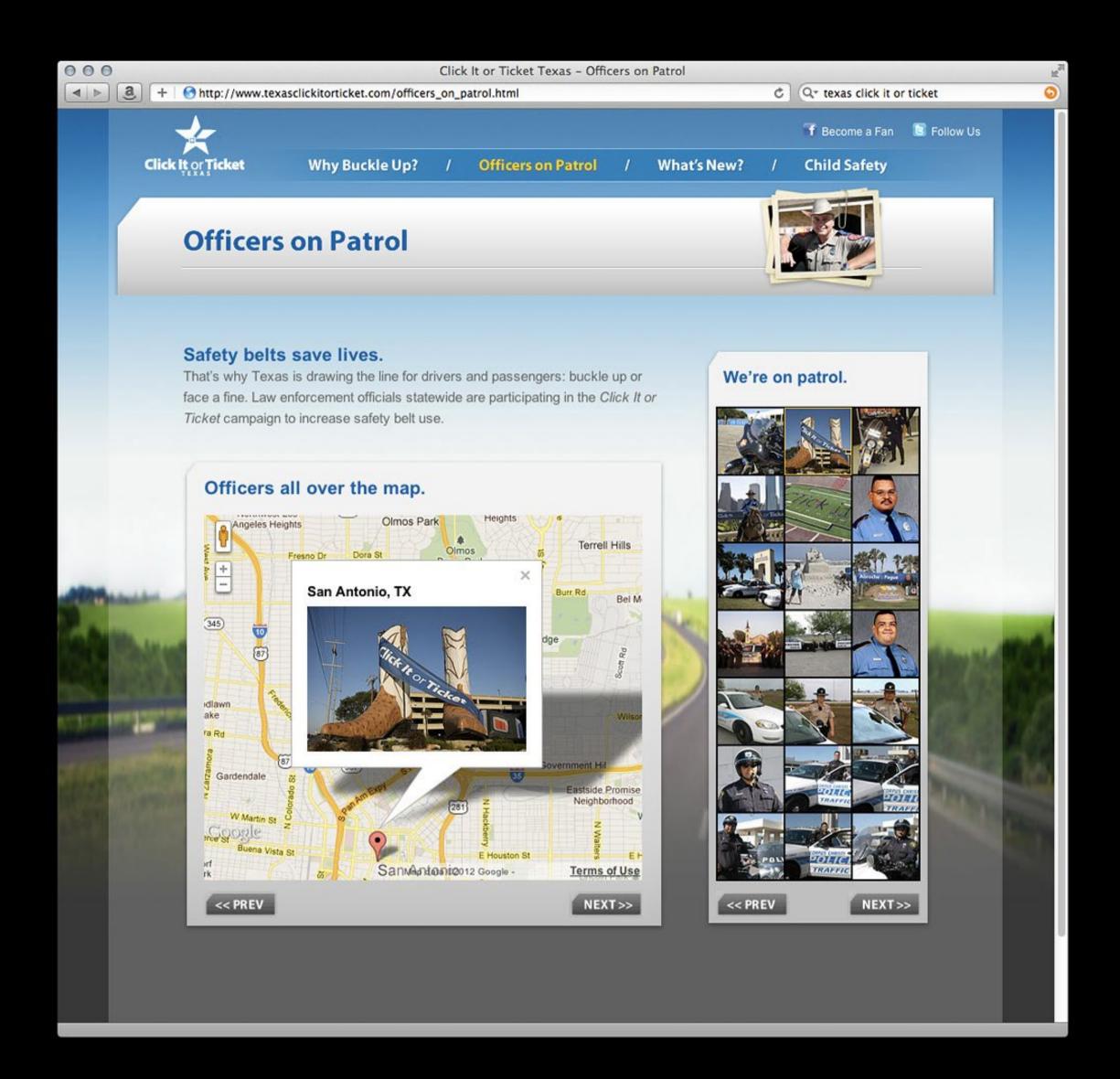


Whole Foods Market / Earth Day Microsite "Let's Retake Our Plates" Polling application using PollDaddy.com API. Polls were promoted weekly via social media leading up to and beyond Earth Day 2010.





1999 Agilent Calendar
Each month of this promotional calendar portrays a scene built with Agilent's products for clients and scientists.



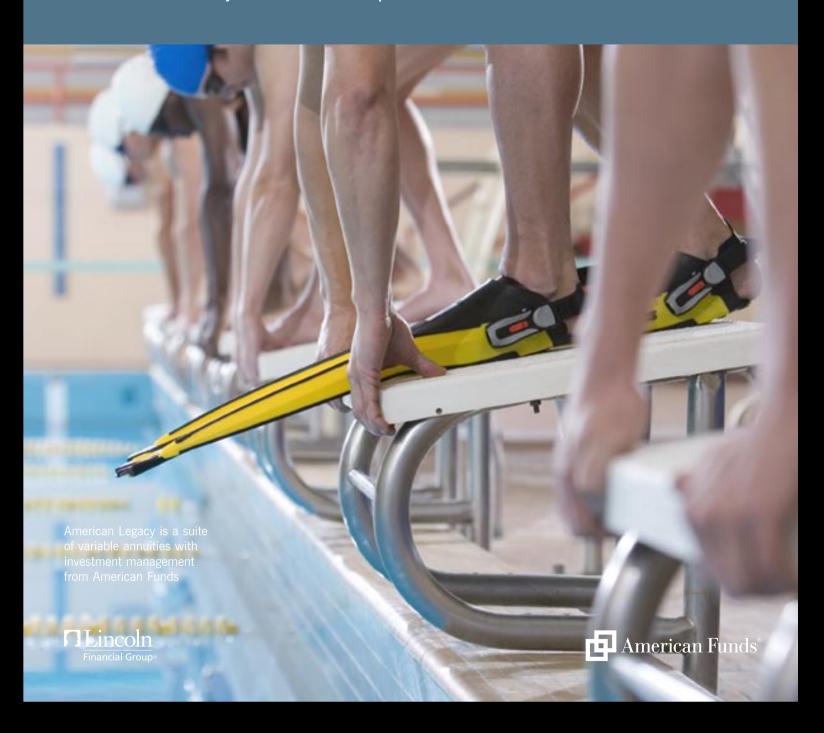




Finding the advantage

A rollover to an American Legacy variable annuity can provide your clients with the growth potential, protection and flexibility they need in every phase of retirement planning.

For broker/dealer use only. Not for use with the public.



For broker/dealer use only. Not for use with the public.





The unfair advantage

Lincoln ChoicePlus Assurance[™] variable annuity



Unfair Advantage Campaign

Two covers from this campaign which characterizes Lincoln's Annuity products as giving the customer an 'unfair' advantage.



How close is your future?

Sometimes, the future appears to float just out of reach, vanishing into the realities of the present. So it's easy to lose perspective as you focus on today's challenges.

But tomorrow will be here in no time, bringing with it the greatest challenge of all the need to live as many as 30 years, or even longer—with whatever wealth you've already accumulated.

Yesterday's methods won't meet future challenges.

That's because you've been given a "longevity bonus." If you're 45 years old, you have a nearly 40% chance of living to 90, meaning you could spend at least 25 years in retirement! (Source: 2000 Annuity Tables)

These are the five major challenges that result from living longer and better:











Different sources of income

Making yo our Increased income a long t

Market volatility

Rising healthcare costs

Different sources of

Can you count on Sc Security benefits the parents and grands Can you guarantee company's pension be eliminated or many have alrea







Are your retirement investments ready to take you there?



Your Future is Closer Than it Appears Lincoln Financial Group "Retirement Income Two" campaign overview brochure.





Showtime Direct Mail Campaign
Promotional poster series offering prospective clients
a chance to win a special prize from Showtime's website.





















Subaru / Niche Interests Campaign
Various brochures from this campaign that support and promote consumers' individual interests.

August 2008

For agent or broker use only. Not for use with the public.

Rate movement indicators	
▲ Up ■ No change ▼ Down	
△ Up ▽ Down	

For more information, please contact Lincoln Financial Distributors: Fixed Annuity Sales

888 895-4830, option 2 fixedannuitysales @LFG.com

Lincoln Fixed Annuity Rates

Fixed indexed	annuities — effec	tive with the 8/	/1/08 issue date		
Premium	Fixed interest rate	1-Year Point-to- Point Cap ¹	1-Year Monthly Cap ²	1-Year Monthly Average Spread ³	
OptiChoice 5					
< \$100K	4.00% ■	7.65%	2.75%	3.55% ■	
≥ \$100K	4.15% ■	7.95%	2.85% ■	3.25% ■	
OptiChoice 7					
< \$100K	4.30% ■	8.30% ■	2.90% ■	2.95% ■	
≥ \$100K	4.45% ■	8.60% ■	3.00% ■	2.65% ■	
OptiChoice 9					
< \$100K	4.35% ■	8.55% ■	3.00% ■	2.85% ■	
≥ \$100K	4.50% ■	8.85%	3.10%	2.55%	
Premium	Premium bonus⁴	Fixed interest rate	Perf. Triggered Specified Rate⁵	2-Year Point-to- Point Cap ⁶	2-Year Monthly Cap ⁷
OptiPoint 8					
< \$100K ≥ \$100K	2.00% (years 1-3) 3.00% (years 1-3)	4.05%	6.60% ■	16.50%	3.75% ■
OptiPoint 10					
< \$100K ≥ \$100K	3.00% (years 1-4) 4.00% (years 1-4)	4.05%	6.60% ■	16.50%	3.75% ■
OptiPoint 12					
< \$100K ≥ \$100K	4.00% (years 1-5) 5.00% (years 1-5)	4.05%	6.60% ■	16.50%	3.75% ■
New Direction	s 6 (six-year fixed int	terest rate guarant	ee period)		
< \$100K	_	4.60% ■	7.55%	19.25% ■	_
≥ \$100K	_	4.75% ■	7.70%	20.00%	_
New Direction	s 8 (eight-year fixed	interest rate guara	ntee period)		
< \$100K	_	4.70% ■	7.60%	19.75%	_
≥ \$100K	_	4.85%	7.85%	20.50%	_

Fixed annuitie	es—effective 8/1/	/08					
Premium	Base rate	First-year bonus	First-year rate	Years 2+ rate ⁸	NEY ⁹		
Classic 5 (five-year interest rate guarantee period)							
< \$100K	3.85% ■	1.00%	4.85% ■	3.85% ■	4.05% ■		
≥ \$100K	3.85% ■	2.00%	5.85% ■	3.85% ■	4.25%		
Classic 7 (seve	n-year interest rate g	uarantee period)					
< \$100K	4.05% ■	2.00%	6.05% ■	4.05% ■	4.33%		
≥ \$100K	4.05% ■	3.00%	7.05%	4.05% ■	4.47% ■		
Premium	One-year base rate	First-year bonus	First-year rate				
Classic Flex 8							
< \$100K	4.15% ■	2.00%	6.15%				
≥ \$100K	4.15% ■	3.00%	7.15%				
Classic Flex 12	2						
< \$100K	4.15% ■	4.00%	8.15%				
≥ \$100K	4.15% ■	5.00%	9.15%				

Lincoln
Financial Group®

FA-GEN-08-0136_FA-RST002 page

August 2008

For agent or broker use only. Not for use with the public.



For more information, please contact Lincoln Financial Distributors:

Fixed Annuity Sales 888 895-4830, option 2 fixedannuitysales @LFG.com

Not a deposit
Not FDIC-insured
Not insured by any federal government agency
Not guaranteed by any bank or savings association
May go down in value

©2008 Lincoln National Corporation

www.LFD.com

Lincoln Financial Distributors, Inc., a broker/dealer, is the wholesale distribution organization of Lincoln Financial Group. Lincoln Financial Group is the marketing name for Lincoln National Corporation and its affiliates.

Affiliates are separately responsible for their own financial and contractual obligations.

LCN0710-2008527 FA-GEN-08-0136 FA-RST002_Z08 [8/1/08] WEB 8/08 **Z08 Order code: FA-RST002**



Lincoln Fixed Annuity Rates

Lincoln SmartIncomeSM Inflation Annuity—effective 8/1/08

Base rates for *Lincoln SmartIncome* Inflation Annuity have not changed. Please update your illustration software for the most up to date rate information. Download at LFD.com.

Insured Income SPIA—effective 8/1/08						
Monthly Installments for \$100,000 net pr	Standard	Impaired Risk				
5-year period certain	\$1,748.02 ■	Rate 1	727E	MD3		
10-year period certain	988.09 ■	Rate 2	HY6Q	B4X		
Life only — Male age 65	667.89 ■	Rate 3	5WYH	E84		
Life & 10-year certain — Male age 65	640.43 ■	Rate 4	DTCH	S2B		
Life & 20-year certain — Male age 65	579.40 ■	Rate 5	57W8	_		

Important information regarding rate holds for 1035 Exchanges and qualified trustee-to-trustee transfers

Form FA-0022 or form FA-0028 must be completed and submitted in order to be eligible for a rate hold on fixed and fixed indexed annuity rates for 1035 Exchanges and qualified trustee-to-trustee transfers.

The SPIA 1035 Exchange and Transfer Form (FA-05001), including the election and signatures on page 2, must be completed and submitted in order to be eligible for a rate hold on SPIA rates for 1035 Exchanges and qualified trustee-to-trustee transfers.

- ¹ Indexed Interest Cap for the initial one-year indexed term
- ² Monthly Indexed Cap for the initial one-year indexed term
- $^{\scriptscriptstyle 3}$ Indexed Interest Spread for the initial one-year indexed term
- ⁴ Credited to paid premium received during indicated years ⁵ Specified Rate for the initial one-year indexed term.
- ⁶ Indexed Interest Cap for the initial two-year indexed term

This account is not available in WA.

- 7 Monthly Indexed Cap for the initial two-year indexed term
- 8 This rate applies for the initial interest rate guarantee period only
- ⁹ Net Effective Yield (NEY) calculated over the initial interest rate guarantee period

NOTE: Fixed Indexed Annuities are only issued on the 1st, 8th, 15th, and 22nd of each month. Applicable rates are determined by the date the policy (also known as contract) is issued. A policy will be issued on the issue date following receipt of the completed paperwork including premium and appropriate licensing and contracting information at the home office. Interest is not credited between the date premium is received and the date the policy is issued.

All interest rates are expressed as annual effective interest rates, except for indexed interest since it is credited at the end of an indexed term.

Rates are subject to change without prior notice. All products are not available in all states. Check with your firm for approved product.

Lincoln OptiChoice™ flexible premium deferred annuity (contract form 05-606). Lincoln *OptiPoint®* flexible premium deferred annuity (contract form 06-610), Lincoln New Directions™ single premium deferred annuity (contract form 94-523), Lincoln ClassicsM single premium deferred annuity (contract form 04-600), and Lincoln Classic™ Flex flexible premium deferred annuity (contract form 04-601), Lincoln SmartIncomeSM Inflation Annuity single premium immediate annuity (contract form 07-611), Lincoln Insured Income SPIA single premium immediate annuity (contract form 94-512), and state variations are issued by The Lincoln National Life Insurance Company, Fort Wayne, IN (fixed indexed annuities may be referred to as "equity indexed annuity" in certain states). The Lincoln National Life Insurance Company is not authorized nor does it solicit business in the state of New York. Contract may be referred to as "certificate" in certain states. The contract may be subject to a Market Value Adjustment. The certificate is a group annuity certificate issued under a group annuity contract issued by The Lincoln National Life Insurance Company to a group annuity trust. Contractual obligations are backed by the claims-paying ability of The Lincoln National Life Insurance Company.

Products and features subject to state availability.

FA-GEN-08-0136_FA-RST002 page 2 of 2



Lincoln Fixed Annuity Rate Sheets / Variable data Monthly rate sheet that is updated via automated XML data feed. (16 product variations each month)

Guarantees

Lincoln Lifetime *Income*SM Advantage

Client Brochure

brochure



This client-approved brochure shows how clients can plan for any market. whether they're facing a bull, bear, stagnation or wild volatility.

Order codes: BRCH0207 EJ version: CP-LINEJ-BRC197

MS	ML 🗸	SB ✓	UB ✓	WC ✓
EJ ✓	LF ✓	LP 🗸	RJ	SA ✓
WB		ST	IX 🗸	WM

Client Seminar



This client seminar can help you explain how a Lincoln ChoicePlus *Assurance*™ variable annuity with Lincoln

*Lifetime Income*sM Advantage can help your clients plan for retirement, no matter what kind of market they encounter.

Order code: Available at LFD.com/Sales Support/Prospecting/Seminars

MS	ML	SB ✓	UB	WC ✓
EJ ✓	LF 🗸	LP	RJ	SA ✓
WB	WF 🗸	ST	IX 🗸	WM 🗸

All In One Flier



This flier reviews how the Lincoln Lifetime *Income*[™] Advantage can provide benefits for income. accumulation, and healthcare, as well as access to i4LIFE® Advantage and a money back guarantee.

Broker/dealer use only

Order codes: FLYR0439 EJ version: CP-LINEJ-FLI396

MS	ML 🗸	SB ✓	UB ✓	WC 🗸
EJ ✓	LF 🗸	LP 🗸	RJ ✓	SA ✓
WB 🗸	WF	ST ✓	IX 🗸	WM

LINC Fees Sales Idea



This flier explains the fees associated with the Lincoln Lifetime Incomes Advantage benefit.

Broker/dealer use only.

Order code: CP-FEE-FLI398

MS	ML	SB ✓	UB	WC 🗸
EJ	LF ✓	LP ✓	RJ	SA 🗸
WB 🗸	WF	ST 🗸	IX	WM

LINC Advisor Flier



Advisors can learn the basics of Lincoln Lifetime Income^{s™} Advantage with this one-page overview flier.

Broker/dealer use only.

Order codes: CP-FLY-LINC EJ version: CP-EJLIN-FLI393

MS	ML 🗸	SB	UB	WC
EJ✓	LF ✓	LP 🗸	RJ ✓	SA 🗸
WB	WF	ST ✓	IX 🗸	WM

Categorize Your Book Flier



How do our features fit into your book of business? This handy guide helps you match the right clients with the right features.

Broker/dealer use only

Order codes: FLYR0091 EJ version: CP-EJLIN-FLI091

MS 🗸	ML	SB ✓	UB ✓	WC
EJ 🗸	LF 🗸	LP ✓	RJ ✓	SA ✓
WB	WF	ST ✓	IX 🗸	WM

LINC Advisor Brainshark



This short presentation is available to be recorded by a Lincoln ChoicePlus Assurances wholesaler and distributed by email to educate advisors on the *Lincoln Lifetime Income*^{sм} Advantage.

Broker/dealer use only.

Order code: Available at LFD.com/Sales Support/Prospecting/Brainsharks

MS	ML 🗸	SB	UB	WC 🗸
	LF ✓	LP ✓	RJ ✓	SA ✓
WB ✓	WF	ST ✓	IX	WM

Income Now/Income Later Flier



This flier focuses on how i4LIFE and Lincoln Lifetime Income™ Advantage work together to provide solutions for clients seeking income now or later.

Broker/dealer use only.

Order codes: CP-LIN-FLI394 Mailer: CP-LINC-MLR003

MS				WC 🗸
EJ	LF ✓	LP 🗸	RJ ✓	SA
WB	WF 🗸	ST ✓	IX	WM





New item Approved for use Firm- or state-specific version





Spread from one of seven automated collateral catalogs (one for each lincoln business line) allowing 40-90 pages of content to be produced in one afternoon each quarter via custom InDesign data automation.





COSTUME CREATIONS

YOUR BOTTOM LINE

YOU'RE IN CHARGE OF JACK-O-LANTERNS

TAKE CHARGE OF OCTOBER

Be your own Chief Financial Officer. In honor of Financial Planning Month, work with your financial advisor to stay on track to reach your goals.

WEARING PINK

A ZONE DEFENSE

NOTES:

SEPTEMBER 2012

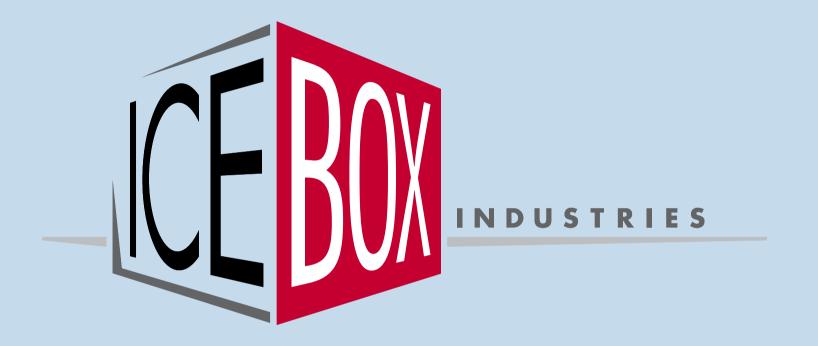
SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Sep. 30	1	2	3	4	5	6
	The Great Pumpkin Check out a pumpkin patch! October is Go on a Field Trip Month.				Chief Pass the Hot Sauce Officer October is National Chili Month.	
7 Sukkoth ends at sundown	8	9	10	11	12	13
Simchat Torah begins at sundown	Columbus Day	Simchat Torah ends at sundown				
14	15	16 National Boss Day	17	18	19	20
21	22	23	24 United Nations Day	25 Eid al-Adha	26	27
28	29	30	31 Halloween	Nov. 1	2	3

©2011 Lincoln National Cornoration

NOVEMBER 2012

Lincoln Financial Group is the marketing name for Lincoln National Corporation and its affiliates, including The Lincoln National Life Insurance Company, Fort Wayne, IN, Lincoln Life & Annuity Company of New York, Syracuse, NY, and Lincoln Financial Distributors, Inc., a broker/dealer and wholesale distribution organization, Radnor, PA.





ideas made solid.

iceboxind.com **215 207 0727**